

<b>HEALTH AND WELLBEING BOARD</b>		AGENDA ITEM No. 5(b)
<b>18 JUNE 2015</b>		<b>PUBLIC REPORT</b>
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## SYSTEM TRANSFORMATION PROGRAMME

<b>RECOMMENDATIONS</b>	
<b>FROM :</b> Fiona Head, Programme Director, Cambridgeshire and Peterborough Health and Care System Transformation Programme	<b>Deadline date :</b> N/A
Health and Wellbeing Board members are asked to discuss the progress of the programme to date and to make comments.	

### 1. ORIGIN OF REPORT

1.1 This report is submitted following a request from the Health and Wellbeing Board.

### 2. PURPOSE AND REASON FOR REPORT

2.1 The purpose of this report is to update the Peterborough Health and Wellbeing Board on the work of the Cambridgeshire and Peterborough System Transformation Programme.

### 3. BACKGROUND

#### 3.1 Programme strategic aims and values

3.1.1 The Cambridgeshire and Peterborough System Transformation Programme has been set up to address the challenges facing the local health service across Cambridgeshire and Peterborough.

3.1.2 The strategic aims and values of the programme are:

- People at the centre of all that we do
- Empowering people to stay healthy
- Developing a sustainable health and care system
- Improving quality, improving outcomes

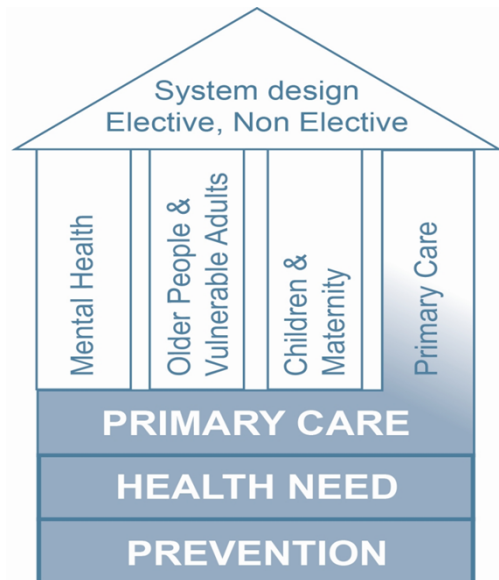
3.1.3 The work of the Programme is overseen by a Programme Board which is made up of the Chief Executives from organisations in the local health service, Directors of Adult Social Services and Healthwatch representatives. The programme is led by Cambridgeshire and Peterborough Clinical Commissioning Group (CCG) and all health organisations have contributed to a joint fund to resource the work. Secondees from across the system have come together to form a team to work on the programme.

#### 3.2 Programme structure

3.2.1 The Cambridgeshire and Peterborough System Transformation Programme has five main workstreams:

- System design – which covers planned (elective) and unplanned (non-elective) care
- Mental health
- Older people
- Children and maternity
- Primary Care

3.2.2 These workstreams are shown in the diagram below.



### 3.3 Analytical work from the Programme: some initial results

3.3.1 The analytical work of the programme is generating information for engagement and discussion. It is not the decision making process.

3.3.2 The method of working has been to build up a cross section of activity across the health economy. At present this consists of activity data from acute providers. This has been projected forwards by demographic growth.

3.3.3 An additional increase for “non-demographic growth” or “acuity” has also been applied.

3.3.4 This gives a forecast of activity over the next five years. This activity forecast can be converted into costs.

3.3.5 This work is ongoing but some initial key findings are:

- Demographic change alone predicts that the system will need an extra 160 non-elective beds by 2018/19.
- A top level analysis shows that non-demographic growth is almost completely accounted for by the impacts of obesity on our population. This equates to an extra 1.6% p.a. uplift in activity and 2.4% p.a. uplift in costs over and above demographic growth.
- UnitingCare data predicts a reduction in non-elective bed demand by 160 beds across the system by 2018/19.

### 3.4 The forward planning process

3.4.1 The programme is currently in Phase 2. These are the key elements of this phase:

- Detailed analysis of the issues facing the health system, working with key stakeholders about areas of challenge
- Engagement with the public around the key challenges facing the health system now and into the future
- Getting feedback from the public about current services and how they think things could change.

3.4.2 Between October and December there will be a second phase of engagement that focuses on discussing the potential solutions and options for change.

3.4.3 The next steps will depend on the outcome of the engagement process. The earliest that any formal public consultation would take place is January 2016.

### 3.5 The Five Year Forward View and “Vanguard” site applications

3.5.1 In October 2014 NHS England published the “Five Year Forward View” and launched the “New Models of Care” Programme. This Programme aims to co-design different types of new care models for the NHS. More details of these models can be found in the “Five Year Forward View”, the link to which is in the ‘Background Documents’ table.

3.5.2 In February 2015 the Cambridgeshire and Peterborough Health System expressed an interest to be a “Vanguard site”.

3.5.3 The Cambridgeshire and Peterborough application centred on working towards “one system one budget” by:

- Closer working between acute providers
- Increased focus on neighbourhood delivery of care
- Primary care at scale

3.5.4 We were selected to go through to the second round of the application process and were represented in London by four Chief Executives from the system but were not selected to be in the initial group adopting new models of care - the “Vanguard group”.

3.5.5 NHS England has recently announced a second wave of “Vanguard” applications that centre on closer collaboration between acute hospitals – details can be found at the link in the ‘Background Documents’ table. The System Transformation Programme will consider whether to apply again through this process to be a “Vanguard” site.

## 4. BACKGROUND DOCUMENTS

Source Documents	Location
<ul style="list-style-type: none"> <li>• Cambridgeshire and Peterborough health system Blueprint 2014/15 to 2018/19: Main text</li> </ul>	<a href="http://www.cambridgeshireandpeterboroughcpg.nhs.uk/five-year-plan.htm">http://www.cambridgeshireandpeterboroughcpg.nhs.uk/five-year-plan.htm</a>
<ul style="list-style-type: none"> <li>• Cambridgeshire and Peterborough health system Blueprint 2014/15 to 2018/19: Appendices</li> </ul>	<a href="http://www.cambridgeshireandpeterboroughcpg.nhs.uk/five-year-plan.htm">http://www.cambridgeshireandpeterboroughcpg.nhs.uk/five-year-plan.htm</a>
<ul style="list-style-type: none"> <li>• Cambridgeshire and Peterborough System Transformation Programme Frequently asked Questions</li> </ul>	<a href="http://www.cambridgeshireandpeterboroughcpg.nhs.uk/STP_FAQS_Feb_2015docx.pdf">http://www.cambridgeshireandpeterboroughcpg.nhs.uk/STP_FAQS_Feb_2015docx.pdf</a>
<ul style="list-style-type: none"> <li>• NHS England “ Five Year Forward View”</li> </ul>	<a href="http://www.england.nhs.uk/wp-content/uploads/2014/10/5yfv-web.pdf">http://www.england.nhs.uk/wp-content/uploads/2014/10/5yfv-web.pdf</a>
<ul style="list-style-type: none"> <li>• NHS England “Acute Care Collaboration” web site</li> </ul>	<a href="http://www.england.nhs.uk/ourwork/futureplans/5yfv-ch3/new-care-models/acute-care-collaboration/">http://www.england.nhs.uk/ourwork/futureplans/5yfv-ch3/new-care-models/acute-care-collaboration/</a>

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28 May 2015